

Primary Health Care as the Foundation of Universal Health Coverage in Thailand

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UHC becomes real through strong primary health care.



UHC is not only coverage — it is effective access

Formal entitlement matters, but people experience UHC through services they can actually reach.

- A health card or insurance scheme creates entitlement, but not automatically access.
- Effective UHC requires care that is nearby, affordable, acceptable, continuous, and trusted.
- Primary health care is the bridge between national policy and people's everyday lives.

Core question: covered for what, where, by whom, and with what quality?

Thailand's UHC journey: financing reform built on PHC

The 2002 Universal Coverage Scheme was a major policy milestone — but it worked because a local service platform already existed.

- Decades of investment in rural health infrastructure created a district-based delivery system.
- Community hospitals, health centres, primary care teams, and community actors formed the base.
- Financing reform expanded entitlement; PHC made entitlement deliverable.

Lesson: health insurance can create entitlement; PHC creates access.

Thailand's PHC architecture: district to community

PHC works because it is organised as a local ecosystem, not as a single facility.

- District health systems connect community hospitals with primary care units and local services.
- Subdistrict health-promoting facilities and primary care teams provide close-to-home care.
- Village health volunteers link households, communities, and the formal health system.
- Referral pathways connect primary care to higher-level hospitals when needed.

Five PHC functions that make UHC real

PHC is the operational engine that turns national coverage into practical care.

- First contact: an accessible entry point into the health system.
- Continuity: follow-up for chronic conditions, older people, and families over time.
- Comprehensiveness: prevention, promotion, treatment, rehabilitation, and palliation.
- Coordination: referral and navigation across levels of care.
- Community trust: local relationships that make services acceptable and usable.

PHC is not “basic” care; it is the foundation of system performance.

First contact and continuity: close to home, over time

For UHC to matter, people need an entry point they can reach — and a team that continues to know them.

- PHC reduces the distance between people and the health system, especially outside major cities.
- Continuity is essential for hypertension, diabetes, elderly care, maternal-child health, and mental health.
- Follow-up, monitoring, health education, adherence support, and early detection are PHC strengths.

Hospitals treat episodes; PHC follows people through the life course.

Comprehensive PHC: beyond treatment

A sustainable UHC system cannot rely only on hospitals and curative care.

- PHC integrates health promotion, disease prevention, basic treatment, rehabilitation, and palliative care.
- It supports immunization, maternal and child health, NCD screening, elderly care, and home visits.
- A strong PHC base shifts the system upstream — from treating complications to preventing them.

The more hospital-centred UHC becomes, the more expensive and fragmented it risks becoming.

Coordination: right care, right level, right time

Modern patients move across many services; PHC helps them navigate the system.

- PHC can act as a gatekeeper, but more importantly as a care coordinator.
- Good referral pathways reduce unnecessary use of high-cost services and improve follow-up after referral.
- Coordination matters for complex patients with multiple conditions and social needs.

The aim is not to restrict care — it is to connect care.

Community trust: Thailand's distinctive PHC asset

Community trust is not a soft issue; it is health system infrastructure.

- Village health volunteers connect the formal health system with households and local communities.
- They support health promotion, prevention, surveillance, home visits, and public communication.
- Their value comes from proximity, local knowledge, cultural understanding, and long-term relationships.



The next test: quality, equity, ageing, and NCDs

Thailand's UHC has achieved much, but the next phase requires stronger and smarter PHC.

- Ageing increases demand for long-term care, rehabilitation, home care, and palliative care.
- NCDs require prevention, early detection, behaviour support, and continuous management.
- Equity gaps remain for remote communities, migrants, stateless persons, urban poor, and people with complex needs.
- Quality must move from service availability to effective coverage and better outcomes.

The future of UHC depends on whether PHC can manage complexity close to people.

Next-generation UHC: what PHC must become

The future agenda is not simply more coverage — it is better, fairer, and more resilient care.

- From coverage to effective coverage: measure whether services improve health outcomes.
- From hospital-centred care to people-centred PHC: bring care closer to homes and communities.
- From fragmented services to integrated care: connect health, social care, and local support.
- From community participation as a programme to community participation as a system function.

Lessons for Asia-Pacific

UHC may begin with national policy, but it becomes real at the primary care level.

- Political commitment starts UHC; strong local systems sustain it.
- Financing reform must be matched with primary care investment.
- Community trust is a strategic asset for equity, resilience, and responsiveness.
- PHC is where medical care meets public health — and where policy meets people.

UHC gives people the right to care. PHC makes that right reachable.

THANK YOU

Questions & Discussion

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